

Sanford Limited Named Finalist for BusinessNZ Most Improved Performance Award at the Deloitte Top 200

Auckland, New Zealand – Sanford Limited (NZX: SAN), a leading New Zealand seafood company, is proud to announce it has been selected as a finalist in the **BusinessNZ Most Improved Performance** category at the prestigious Deloitte Top 200 Awards.

The nomination is a high-profile recognition of the company's significant turnaround and impressive financial and operational progress over the last year.

David Mair, Managing Director of Sanford Limited, expressed immense pride in the company's achievement:

"We are incredibly honoured to be named a finalist in the Deloitte Top 200 Most Improved Performance category. This recognition is a result of the hard work, strategic focus, and execution that's gone into driving such impressive progress so far across all parts of Sanford. It reflects the collective effort of our people, from our vessels to our processing plants, who have embraced change and delivered excellent results."

The Deloitte Top 200 Awards celebrate the best of New Zealand business, and the Most Improved Performance category specifically acknowledges companies that have achieved the most significant positive shift in their performance trajectory.

"This recognition validates the tough, but necessary, strategic decisions we have implemented to strengthen our business and enhance our value proposition as a trusted provider of sustainable seafood," added Mr. Mair. "We look forward to building on this positive momentum and continuing our journey of sustainable growth."

The winner of the BusinessNZ Most Improved Performance award will be announced at the Deloitte Top 200 Awards gala dinner on **Thursday, 04 December 2025**, at the Viaduct Events Centre in Auckland.